## Stenographic Transcript Before the

Subcommittee on Strategic Forces

## COMMITTEE ON ARMED SERVICES

## **UNITED STATES SENATE**

## BALLISTIC MISSILE DEFENSE POLICIES AND PROGRAMS

Thursday, March 22, 2018

Washington, D.C.

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1	BALLISTIC MISSILE DEFENSE POLICIES AND PROGRAMS
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3	Thursday, March 22, 2018
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5	U.S. Senate
6	Subcommittee on Strategic
7	Forces
8	Committee on Armed Services
9	Washington, D.C.
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11	The subcommittee met, pursuant to notice, at 2:35 p.m.
12	in Room SR-232A, Russell Senate Office Building, Hon. Deb
13	Fischer presiding.
14	Members Present: Senators Fischer[presiding], Cotton,
15	Sullivan, and Donnelly.
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- 1 OPENING STATEMENT OF HON. DEB FISCHER, U.S. SENATOR
- 2 FROM NEBRASKA
- 3 Senator Fischer: The hearing will come to order.
- 4 The Strategic Forces Subcommittee meets today to review
- 5 the Administration's Fiscal Year 2019 budget request for
- 6 missile defense spending, and to discuss related policies
- 7 with our witnesses.
- 8 This is an incredibly important and timely discussion
- 9 given the increasing missile threats facing our nation.
- 10 Over the past year, we have witnessed dangerous advances in
- 11 North Korea's ballistic missile capabilities. Kim Jong Un
- 12 conducted a record number of ballistic missile tests,
- including tests of two new systems that appear to have a
- 14 range sufficient to hold the United States at risk.
- 15 The Administration has responded to this growing
- 16 threat. In September, the Department of Defense submitted a
- 17 request to reprogram about \$400 million in Fiscal Year 2017
- 18 funds towards urgent missile defense requirements.
- 19 Additionally, in November the Administration amended its
- 20 Fiscal Year 2018 budget request to include almost \$4 billion
- 21 in additional funds for missile defense and defeat
- 22 activities, including the expansion of our Ground-based
- 23 Midcourse Defense system by an additional 20 interceptors by
- 24 2023. This robust support for missile defense continues in
- 25 the Fiscal Year 2019 request, which includes almost a 25

- 1 percent increase in the Missile Defense Agency's budget.
- While I strongly support these increases, it is this
- 3 subcommittee's responsibility to ensure they meet the war-
- 4 fighter's needs today and invest in advanced technology to
- 5 stay ahead of tomorrow's threats. Furthermore, while North
- 6 Korea ballistic missiles remain the principal threat against
- 7 which our homeland missile defenses are arrayed, it
- 8 represents only a portion of the broader missile threat. A
- 9 report released last year by the National Air and Space
- 10 Intelligence Center noted that Russia retains the largest
- 11 force of strategic ballistic missiles, while China has the
- 12 most active and diverse ballistic missile development
- 13 program in the world, and both nations continue to invest in
- 14 hypersonic and Cruise missiles designed to strike forward-
- 15 deployed U.S. forces and in some cases the homeland.
- 16 Testifying on these issues before us today is a
- 17 distinguished panel. We have John Rood, Undersecretary of
- 18 Defense For Policy; and General Lori Robinson, Commander of
- 19 U.S. Northern Command and NORAD.
- 20 General Robinson, as this is likely the last time we
- 21 will hear from you in anticipation of your retirement, I
- 22 also want to thank you for your 36 years of distinguished
- 23 service to this country. Thank you, ma'am. I think I speak
- 24 for all of us when I say it has been a pleasure to work with
- 25 you, and we wish you the best of luck.

_	we are also joined by Breddenand General Sam Greaves,
2	Director of the Missile Defense Agency; and Lieutenant
3	General James Dickinson, who holds the title of Commanding
4	General, United States Army Space and Missile Defense
5	Command, among many others.
6	Thank you all for being with us today. We look forward
7	to your comments.
8	And I would now like to recognize our Ranking Member,
9	Senator Donnelly, for any opening remarks he would like to
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- 1 STATEMENT OF HON. JOE DONNELLY, U.S. SENATOR FROM
- 2 INDIANA
- 3 Senator Donnelly: Thank you, Madam Chair.
- 4 I would like to thank all the witnesses; and, General
- 5 Robinson, congratulations. Thank you for all your service
- 6 to our country, for all the amazing things you have done for
- 7 our nation to make it stronger.
- 8 I want to thank Senator Fischer for holding this
- 9 hearing.
- 10 Let me also thank today's witnesses for testifying. We
- 11 very much appreciate your time and the work you do every day
- 12 in the service of our nation.
- Protecting our country, our forward-deployed troops,
- 14 and our allies around the world is of the utmost importance,
- 15 and the threats have not stood still since this subcommittee
- 16 last met on this subject.
- For just one example, as General Greaves and I
- 18 discussed yesterday, North Korea has made rapid progress on
- 19 its intercontinental ballistic missile capability. As we
- 20 await the release of the Missile Defense Review, it's
- 21 important we take this opportunity to review the Fiscal Year
- 22 2019 budget request to ensure it provides sufficient
- 23 resources to continue the work of getting our missile
- 24 defense systems to perform reliably and effectively.
- 25 We also need to continue improving our sensor and

- 1 discrimination capabilities so we have a better picture of
- 2 the threats, and we need to continue to conduct smart
- 3 simulation and testing before we commit to buying new
- 4 technologies.
- 5 While we continue to improve the homeland defense
- 6 systems, we should not take our eyes off the ball when it
- 7 comes to protecting our deployed troops and reassuring our
- 8 allies and partners. The demand from our combatant
- 9 commanders for Aegis, THAAD, and Patriot batteries remains
- 10 high. We need to consider how we can best allocate these
- 11 systems and effectively train the war fighters who will
- 12 operate them to provide the protection that is needed in
- 13 today's demanding environment.
- 14 Again, thank you for coming today. We look forward to
- 15 the dialogue and to your testimony.
- 16 Thank you, Madam Chair.
- 17 Senator Fischer: Thank you, Senator Donnelly.
- 18 Secretary Rood, I'd like to welcome you. If you would
- 19 like to make comments to the committee?

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- 1 STATEMENT OF HON. JOHN C. ROOD, UNDER SECRETARY OF
- 2 DEFENSE FOR POLICY, DEPARTMENT OF DEFENSE
- 3 Mr. Rood: Thank you, Madam Chairwoman, Ranking Member
- 4 Donnelly, distinguished members of the committee. Thank you
- 5 for the opportunity to testify today on behalf of the
- 6 Administration's Fiscal Year 2019 budget request.
- With regard to the security environment, today the
- 8 United States faces an increasingly complex security
- 9 environment in which the central challenge to our prosperity
- 10 and security is the reemergence of long-term strategic
- 11 competition driven by revisionist powers in China and
- 12 Russia. Although they pose separate challenges with unique
- 13 attributes, both China and Russia seek to reshape the world
- 14 order and change territorial borders. Consequently, they
- 15 pose increasing security threats to the United States, and
- 16 our allies and partners.
- 17 Long-term competition with China and Russia requires
- 18 increased U.S. and allied and partner military investment
- 19 because of the magnitude of the threats they pose today, and
- 20 the potential that such threats will increase in the future.
- 21 We also must simultaneously strengthen our efforts to deter
- 22 and counter the clear and present danger posed by roque
- 23 regimes such as North Korea and Iran.
- The U.S. military remains the strongest in the world.
- 25 However, our advantages are eroding as potential adversaries

- 1 modernize and build up their conventional and nuclear
- 2 forces. In particular, they are fielding a broad and
- 3 expanding arsenal of new and more advanced missiles capable
- 4 of threatening the U.S., our forces abroad, and our allies
- 5 and partners.
- 6 Although this picture is unsettling and not what we
- 7 desire, as Secretary of Defense Mattis has pointed out, and
- 8 I quote, "We must look reality in the eye and see the world
- 9 as it is, not as we wish it to be."
- 10 The Administration has heeded this admonition in recent
- 11 strategic reviews, in the National Security Strategy, the
- 12 National Defense Strategy, as well as the Nuclear Posture
- 13 Review. They reflect a consistent and pragmatic assessment
- 14 of the threats and uncertainties we face in the future
- 15 security environment.
- 16 Our task at DOD is to ensure that U.S. military
- 17 advantages endure and, in combination with other elements of
- 18 national power, that we are fully able to meet the
- 19 increasing challenges to our national security.
- 20 With this as the strategic context, let me turn to a
- 21 discussion of the Fiscal Year 2019 budget request for
- 22 missile defense and the policies, programs, and capabilities
- 23 it supports. The Department's budget request supports the
- 24 President's direction set out in the National Security
- 25 Strategy to deploy a layered missile defense system to

- 1 protect the American homeland from North Korean and Iranian
- 2 missile threats. The request also supports regional missile
- 3 defenses to protect our deployed forces, allies, and
- 4 partners. Our missile defense system not only protects the
- 5 United States, it strengthens the deterrence of war and the
- 6 assurance of allies and partners.
- 7 Today the GMD, or Ground-based Midcourse Defense
- 8 system, provides protection for the nation. General Greaves
- 9 and others will discuss some of its attributes. But as
- 10 noted by you, Senator Fischer, in September of last year,
- 11 DOD requested the reprogramming of 2017 funding of more than
- 12 \$400 million to counter the North Korean missile threat. We
- 13 appreciate the support that we received from Congress for
- 14 this request.
- 15 A portion of these funds supports the important
- 16 homeland defense activities, including initiating work on
- 17 the procurement of 20 additional ground-based interceptors
- in Alaska as early as 2023, which will bring the total to 64
- 19 fielded interceptors. This reprogramming also funded a
- 20 service life extension to the COBRA DANE radar in Alaska,
- 21 and software upgrades to the Sea-Based X-band radar, which
- 22 are both essential elements of our homeland defense. Last
- 23 November, the President submitted an amendment to the Fiscal
- 24 Year 2018 budget request for \$4 billion of additional
- 25 funding for missile defense, which includes construction of

- 1 a new missile field at Fort Greely, Alaska, and additional
- 2 procurement funding necessary for the 20 GBIs.
- 3 The Fiscal Year 2019 budget request includes \$9.9
- 4 billion for the Missile Defense Agency and \$3 billion for
- 5 air and missile defense programs in the services. This
- 6 budget funds a more capable ground-based interceptor with
- 7 the Redesigned Kill Vehicle; the deployment of new missile
- 8 tracking and discrimination sensors in Alaska, Hawaii, and
- 9 the Pacific region; and a new space-based kill assessment
- 10 capability. These near-term investments will enable us to
- 11 obtain substantially more performance and efficiency out of
- 12 the GMD systems necessary to meet the evolving threat.
- We are also moving forward to bolster homeland defenses
- 14 against air and Cruise missile threats. In 2018, we will
- 15 complete the first part of a two-phase effort to provide
- 16 effective surveillance against missile threats to the
- 17 National Capital Region. Doing so will enhance our ability
- 18 to detect, track, and investigate suspicious aircraft, as
- 19 well as Cruise missiles and, when necessary, cue our missile
- 20 defense systems against the full spectrum of air threats.
- 21 We are on track to begin the second phase of this effort in
- 22 Fiscal Year 2019. We are also looking into technologies and
- 23 concepts that could be used to provide scalable and
- 24 deployable options for expanding this capability.
- The Department's Fiscal Year 2019 budget request also

- 1 continues deployment of regional missile defenses tailored
- 2 to meet missile threats to U.S. forces abroad and allies and
- 3 partners in Europe, the Middle East, and the Indo-Pacific
- 4 region. The budget enhances our regional missile defense
- 5 capacity through additional Patriot missiles as well as
- 6 THAAD, SM-3 Block IB, and SM-3 Block IIA interceptors. Our
- 7 focus is on developing and fielding capabilities that are
- 8 mobile and re-locatable, which allows us flexibility to
- 9 respond to a crisis or conflict wherever it emerges.
- 10 We are also encouraging our allies and partners in
- 11 Europe, the Middle East, and in Asia to acquire MD
- 12 capabilities and strengthen missile defense cooperation in
- order to move towards a more interoperable and integrated
- 14 missile defense architecture.
- 15 Looking forward, it's clear potential adversaries are
- 16 modernizing and expanding their missile capabilities. We
- 17 must ensure that our missile defense investment and strategy
- 18 enable us to meet the most dangerous missile threats today,
- 19 while enabling us to counter future missile threats as they
- 20 expand. Areas for work on advanced technology include
- 21 improved discrimination in our sensor architecture, lasers
- 22 to intercept offensive missiles during their most vulnerable
- 23 boost phase of flight, evaluating space-based sensor
- 24 concepts, and the multi-object kill vehicle.
- 25 Let me conclude by saying that in an increasingly

1	complex and threatening security environment, DOD must
2	sustain the capabilities needed to deter and defend against
3	attacks on our homeland, U.S. forces deployed abroad, allies
4	and partners. We must make the investments needed to
5	address the ongoing erosion of our operational advantages
6	and remain the preeminent military power in the world.
7	Thank you again for the opportunity to testify. I look
8	forward to your questions.
9	[The prepared statement of Mr. Rood follows:]
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1	Senator	f F	ischer:	Tha	ank y	ou,	Mr.	Secre	etai	cy.		
2	Your fu	ı11	stateme	nts	will	be	incl	Luded	in	the	record.	
3	General	L R	obinson?									
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- 1 STATEMENT OF GENERAL LORI J. ROBINSON, USAF,
- 2 COMMANDER, UNITED STATES NORTHERN COMMAND AND COMMANDER,
- 3 NORTH AMERICAN AEROSPACE DEFENSE COMMAND
- 4 General Robinson: Ma'am, first of all, thank you very
- 5 much. I am certainly honored to be sitting here and
- 6 testifying with this committee, especially along with my
- 7 brothers. It's an honor for me.
- 8 What has been mentioned is the strategic environment
- 9 and threats facing our nation continue to evolve, as you
- 10 have both mentioned. Our adversaries are taking deliberate
- 11 steps to extend their operational reach and are developing
- 12 new capabilities to range targets in North America, in the
- 13 United States and Canada.
- 14 At U.S. Northern Command and NORAD, we understand the
- 15 urgency of keeping pace with these evolving threats. We
- 16 also recognize that North Korea represents the most
- 17 immediate threat to our homeland and therefore remains
- 18 NORTHCOM's highest priority.
- 19 I'm confident that the Ground-based Midcourse Defense
- 20 system can defeat the threat today, and I've testified in
- 21 front of every committee and have said so, and I remain
- 22 confident. And I strongly support the continued
- 23 improvements to the ballistic missile defense enterprise in
- 24 order to maintain our advantage. We continue to work with
- 25 the Missile Defense Agency, the intelligence community, and

- 1 other combatant commands as part of our collaborative effort
- 2 to out-pace the threat.
- 3 I'm grateful, quite frankly, for the committee's
- 4 approval of the Fiscal Year 2017 above-threshold
- 5 reprogramming and support the budget amendment, and this
- 6 will increase the systems capability and capacity.
- 7 Under my NORAD responsibility, advanced Cruise missiles
- 8 with a low-rate arc cross-section represent a challenge to
- 9 our air defense systems. Russia continues to modernize its
- 10 delivery systems, long-range bombers, and strategic
- 11 submarines capable of launching from distances not
- 12 previously seen, reducing the indication and warnings we are
- 13 likely to receive from a combat launch. To defend against
- 14 these advanced Cruise missiles, we must make prudent
- 15 investments, as you both have talked about, and we
- 16 appreciate in advance sensors and defensive weapon systems
- 17 to protect our nation's vital assets.
- The men, the women, the warriors of U.S. Northern
- 19 Command and NORAD stand united in a common purpose, ready to
- 20 face the threats to the United States and Canada today, and
- 21 we are evolving to face the threats of tomorrow. Ladies and
- 22 gentlemen, you need to know, we have the watch.
- 23 Ma'am, sir, as you both have indicated, I'm getting to
- 24 have the privilege to retire. I have to tell you both that
- 25 after 36 years of serving my nation, and after these last

two years of having this sacred responsibility of defending 1 2 our nation, I want you both to know, I want all of you to understand my gratitude and my heartfelt appreciation for 3 what you do to support NORAD and U.S. Northern Command every 4 5 day to our nation's Armed Forces -- soldiers, sailors, 6 airmen, Marines, civilians, and in my NORAD hat, the 7 Canadians. What you do each and every day -- you know, people say to me, hey, thank you for what you do, but I know 8 9 I can't do what I do if you don't do what you and your back-10 benchers do each and every day. 11 So, thank you very much. I welcome your questions. 12 [Applause.] 13 [The prepared statement of General Robinson follows:] 14 15 16 17 18 19 20 21 22 23 24

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2	General	Greaves?			
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- 1 STATEMENT OF LIEUTENANT GENERAL SAMUEL A. GREAVES,
- 2 USAF, DIRECTOR, MISSILE DEFENSE AGENCY, DEPARTMENT OF
- 3 DEFENSE
- 4 General Greaves: Chairman Fischer, Ranking Member
- 5 Donnelly, distinguished members of the subcommittee, thank
- 6 you for this opportunity to testify on the Missile Defense
- 7 Agency's budget request for Fiscal Year 2019.
- 8 I would first like to express our appreciation to this
- 9 committee for its support of the Department's above-
- 10 threshold reprogramming request in September 2017, and the
- 11 Fiscal Year 2018 budget amendment which provided
- 12 reprogramming approval and emergency funding to enhance the
- 13 nation's missile defeat and defense capabilities.
- 14 I'm also pleased to report that we are executing those
- 15 funds with the utmost urgency.
- 16 I would also like to take a second to thank the
- 17 thousands of men and women across government and industry
- 18 who work tirelessly every single day across the globe in
- 19 support of our nation's ballistic missile defense system.
- 20 They remain our asymmetric advantage.
- 21 Over the past year we have been given a clear and
- 22 unambiguous message from the President that we are committed
- 23 to expanding and improving a state-of-the-art missile
- 24 defense system. So in my mind, the time for delays and more
- 25 studies and more objections is over. As I say it, the

- 1 threat has voted and continues to visibly vote through a
- 2 demonstration of capabilities.
- 3 Last summer I laid out three Missile Defense Agency
- 4 priorities to help guide our actions, our behavior, and
- 5 program planning. First, we will continue to focus on
- 6 increasing the system reliability to build more fighter
- 7 confidence. Second, we will increase engagement capability
- 8 and capacity. And third, we will address the advance
- 9 threat.
- 10 I can tell you that the current ballistic missile
- 11 defense system meets today's threat. However, as the threat
- 12 increases in both number and lethality, we need to ensure
- 13 that our systems will remain reliable, remain secure from
- 14 cyber security threats, and that the nation's ballistic
- 15 missile defense capability and capacity keep pace with that
- 16 threat.
- We currently have 44 emplaced ground-based interceptors
- 18 for homeland defense. We plan to expand the fleet to 64 by
- 19 2023. In addition, improvements in sensor coverage to
- 20 include the long-range discriminating radar in Alaska, the
- 21 addition of a homeland defense radar in Hawaii, if it is
- 22 approved, and planning for a homeland defense radar in the
- 23 Pacific, as well as advanced discrimination improvements
- 24 will enable the United States to improve protection of the
- 25 homeland.

- The agency will also continue its Redesign Kill Vehicle
- 2 development efforts, enhance the stockpile reliability
- 3 program, and expand the ground-based interceptor battle
- 4 space.
- 5 Integrated space and terrestrial sensors for cueing,
- 6 tracking, discrimination, and targeting ballistic missile
- 7 threats are critical to improving missile defense
- 8 architecture robustness. This budget will continue to fund
- 9 the space-based kill assessment demonstration program to
- 10 deliver a capability to confirm intercepts for improved
- 11 defense of the homeland.
- 12 We are also continuing concept definition studies for
- 13 space-based missile defense tracking sensors. And if
- 14 pursued, space sensors will be able to detect and track
- 15 traditional and emerging threats as part of the BMBS
- 16 architecture.
- We will continue to install the Aegis ballistic missile
- 18 defense weapon system on Aegis ships and deliver Standard
- 19 Missile-3 Block Ib interceptors. We're also supporting the
- 20 European phase adaptive approach, providing coverage and
- 21 protection of NATO European territory populations and our
- 22 deployed forces against the increasing ballistic missile
- 23 threat from the Middle East.
- Our request will support continued integration of the
- 25 SM-3 Block IIA missile, a co-development effort with Japan

- 1 into the Aeqis ballistic missile defense weapon system, and
- 2 the pre-production of all up-rounds to support the initial
- 3 deployment for EPAA Phase 3.
- 4 Currently, there is an operational Aegis to shore site
- 5 located in Romania, and while we have experienced delays in
- 6 the military construction portion of the Aegis to shore
- 7 effort in Poland, we remain steadfastly committed to
- 8 delivery of that capability in support of EPAA Phase 3.
- 9 Finally, this budget request will continue the
- 10 exploration of breakthrough technologies for integration
- 11 into the BMBS, including discrimination improvements, multi-
- 12 object kill vehicle technology, hypersonic defense
- 13 technology, space-based interceptor technology, and
- 14 exploring higher-power lasers and interceptors that have
- 15 potential use against threat missiles in a boost phase of
- 16 flight.
- 17 As we evaluate the elements of the missile defense
- 18 system, we will actively pursue developing elements that
- 19 have multi-mission and department-wide utility and leverage
- 20 those systems once such activity with the F-35 that may have
- 21 residual capability for missile defense.
- 22 Madam Chairman and members of the subcommittee, I look
- 23 forward to answering your questions. Thank you.
- [The prepared statement of General Greaves follows:]

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- 1 STATEMENT OF LIEUTENANT GENERAL JAMES H. DICKINSON,
- 2 USA, COMMANDING GENERAL, UNITED STATES ARMY SPACE AND
- 3 MISSILE DEFENSE COMMAND/ARMY FORCES STRATEGIC COMMAND AND
- 4 JOINT FUNCTIONAL COMPONENT COMMAND FOR INTEGRATED MISSILE
- 5 DEFENSE
- 6 General Dickinson: Chairman Fischer, Ranking Member
- 7 Donnelly, and other distinguished members of the
- 8 subcommittee, thank you for your continued support of our
- 9 soldiers, civilians, and their families. I'm honored today
- 10 to testify before you to emphasize the importance of air and
- 11 missile defense to our nation, deployed forces, allies and
- 12 partners.
- 13 Air and missile defense threats continue to increase
- 14 both in quantity and offensive capability. With this in
- 15 mind, I appreciate your continued support for the nation's
- 16 air and missile defense forces as we fulfill our role in
- 17 securing the nation today and developing future forces and
- 18 capabilities to counter tomorrow's threats.
- 19 I'd like to briefly summarize the missions of the
- 20 organizations I command.
- 21 First, United States Army Space and Missile Defense
- 22 Command, Army Forces Strategic Command, SMDC/ARSTRAT, serves
- 23 as a force provider in support of our combatant commanders.
- Our six priorities are to protect our homeland; provide
- 25 combat-ready forces and capabilities; plan and conduct

- 1 synchronized global operations; prepare or adapt leap-ahead
- 2 concepts and technologies; preserve and account for the
- 3 nation's critical resources; and promote and foster a
- 4 positive command climate.
- 5 We provide not only air and missile defense forces but
- 6 also Army space forces. The Army has more than 4,000
- 7 military and civilian space cadre providing continuous
- 8 space-based capabilities and support to the warfighter
- 9 around the world, from satellite communications to missile
- 10 warning. SMDC/ARSTRAT's future warfare center and technical
- 11 center develop space and missile defense concepts,
- 12 requirements, and doctrine. We provide training to the Army
- 13 space cadre and missile defense operators, and execute space
- 14 and missile defense research and development.
- 15 Within SMDC/ARSTRAT, we are collaborating closely with
- 16 the Army's air and missile defense cross-functional team.
- 17 This effort is key to rapidly developing requirements and
- 18 ensuring these future capabilities transition quickly from
- 19 concept to prototyping to fielding. We are focusing on
- 20 capabilities that include mobile short-range air defense and
- 21 directed energy.
- I also have the honor and the privilege to command the
- 23 Joint Functional Component Command for Integrated Missile
- 24 Defense, or JFCCIMD, which supports United States Strategic
- 25 Command by integrating and synchronizing global missile

- 1 defense operations.
- In support of USSTRATCOM, JFCCIMD executes these five
- 3 essential mission defense tasks: synchronizing operational-
- 4 level planning; supporting ongoing operations; integrating
- 5 training exercises and test activities globally; providing
- 6 recommendations on the allocation of low-density, high-
- 7 demand missile defense resources; and also advocating for
- 8 future capabilities.
- 9 To accomplish this, we maintain close collaborative
- 10 relationships with the geographic combatant commands, the
- 11 Missile Defense Agency, the Office of the Secretary of
- 12 Defense, the Joint Staff, and our allies and partners.
- 13 Lastly, it's important to highlight that the challenges
- 14 that we face cannot be overcome without the dedication of
- our most precious asset, our people. The service members,
- 16 civilians and contractors, along with their families,
- 17 stationed at home and globally deployed, provide support to
- 18 the Army and joint warfighter each and every day. We are
- 19 committed to providing trained and ready soldiers and
- 20 civilians and developing effective space and missile defense
- 21 capabilities to counter the threats of today and tomorrow.
- I appreciate the committee's continued support of
- 23 missile defense operations, and especially your support of
- 24 the men and women who deploy, develop, and operate these
- 25 complicated systems. I have addressed in detail the full

Τ	range of these missions and now we are executing them today
2	in my written statement which, as you said, will be
3	submitted for the record. I look forward to addressing your
4	questions. Thank you.
5	[The prepared statement of General Dickinson follows:]
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- 1 Senator Fischer: Thank you all very much.
- 2 We'll begin our first round of questions.
- 3 General Robinson and General Greaves, you both have
- 4 talked about the defense capabilities that we have currently
- 5 with the most pressing threat that we have, and that's North
- 6 Korea. But in your opinion, does this budget keep us on a
- 7 path to stay ahead of the threat that's posed by North
- 8 Korea?
- 9 General Robinson: So, ma'am, I'll talk first, and then
- 10 I'll let General Greaves, since he is the smart one.
- 11 Here's what I worry about. As I paid attention, we
- 12 appreciate the ATR that was given to us last fall. It
- 13 allows us to build capacity.
- 14 You and I chatted a couple of times. The fact is when
- 15 we looked at what KJU was doing last May versus what
- 16 happened through the summertime, this capacity and this
- 17 Redesigned Kill Vehicle will be very good for us in Alaska.
- 18 But at the same time, we're not taking our eye off of having
- 19 a better discriminating radar.
- 20 So I would tell you that where we are and what we're
- 21 doing right now keeps us ahead of what's happening. We just
- 22 can't take our eye off the ball.
- 23 And I'll turn it over to General Greaves.
- General Greaves: Chairman Fischer, the answer is yes.
- 25 As I mentioned, the current ballistic missile defense system

- 1 can meet today's threat, and both the Fiscal Year 2017 ATR,
- 2 the Fiscal Year 2018 budget amendment, and this budget, what
- 3 it does is increase our capability or our capacity, more
- 4 rounds in the ground, whether it's ground-based interceptors
- 5 or THAADs or Aegis 3 IBs, or ultimately the IIAs. So I
- 6 believe we are perfectly positioned to defend against
- 7 today's threat.
- 8 The other thing the budget does, it helps us keep our
- 9 eye on the advancing threat as North Korea in particular and
- 10 Iran, as they both increase their capability, both in
- 11 numbers and lethality. We must ensure that we look ahead at
- 12 what capability will be required to stay apace of that
- 13 threat.
- 14 In the area of space sensors or deploying the
- 15 terrestrial architecture to space to supplement and augment
- 16 what is on the ground, keeping track of that capability is
- 17 quite essential.
- 18 Thank you.
- 19 Senator Fischer: And U.S. Force Korea, you've
- 20 submitted that request. Can you talk a little bit about the
- 21 request and the importance of receiving funding this year?
- 22 You outlined it a little bit, but what is the priority for
- 23 it this year?
- General Greaves: It's a very high priority. In fact,
- 25 it was sensitized to me during my last visit to Korea with

- 1 General Brooks. We spent over an hour about two to three
- 2 feet away, and he impressed upon me the importance of what's
- 3 in that GEON. What it does, a couple of things. One, it
- 4 allows us to disconnect the fiber tie between the THAAD
- 5 control center and its launchers to increase the battle
- 6 space by moving the launchers out. It allows the Patriot
- 7 capability to essentially use the power of the THAAD radar
- 8 to expand its battle space. And then it does what I believe
- 9 is extremely important, integrates THAAD and Patriot to
- 10 essentially optimize use of the interceptor so you minimize
- 11 or eliminate wastage. So for General Brooks being right
- 12 there on the front line, that was extremely important to him
- 13 to ensure that we expand the battle space and optimize use
- 14 of those precious assets.
- 15 Senator Fischer: And usually items on the UFER list
- 16 are there because they were judged to be of lower priority
- 17 than the items that are included in the basic budget
- 18 request. As I understand it, however, this funding appears
- 19 on the UFER list as a result of timing. Is that correct?
- 20 General Greaves: That's correct. The items you see on
- 21 the --
- 22 Senator Fischer: It's not a reflection of the
- 23 priority, then, in this case?
- 24 General Greaves: Not in my mind.
- 25 Senator Fischer: It was all due to timing.

- 1 General Greaves: Yes, ma'am.
- 2 Senator Fischer: Okay. And, Secretary Rood, when do
- 3 you expect to complete the MDR?
- 4 Mr. Rood: We're in the process of doing that work now
- 5 as we speak, Senator, and we're looking in the near term
- 6 here, in the spring, to finish that review. There are a
- 7 number that you highlighted in your statement, some of the
- 8 challenges in the threat environment that we face, so we're
- 9 eager to stay ahead of that threat, and we're looking at
- 10 some competing approaches to do that. But I expect we'll
- 11 have that shortly to you.
- 12 Senator Fischer: General Hyten noted some difficult
- 13 policy questions in there, and we heard that boost phase
- 14 term on an opening statement, that that's a big challenge.
- 15 Is the Department formulating policies to fill that gap so
- 16 that you can address those challenges that are associated
- 17 with the boost phase intercept as part of the MDR?
- 18 Mr. Rood: Yes. We're looking at boost phase defense.
- 19 As mentioned, this is a period during the missile's flight
- 20 when it is vulnerable to attack. It's a challenging period
- 21 to be able to execute an effective missile defense during
- that period due to the geographic constraints and other
- 23 things, but we are looking at a variety of ways to try to
- 24 accomplish that goal.
- 25 Senator Fischer: Including lasers?

- 1 Mr. Rood: Yes.
- Senator Fischer: Thank you.
- 3 Senator Donnelly?
- 4 Senator Donnelly: Thank you, Madam Chair.
- 5 I want to thank all of the witnesses again for being
- 6 here.
- 7 Undersecretary Rood, can you tell me how and why the
- 8 review changed from the ballistic missile defense review to
- 9 the missile defense review?
- 10 Mr. Rood: In terms of the rationale, Senator, the
- 11 ballistic missile defense review was looking, of course, at
- 12 ballistic missile defense, defense of missiles that fly over
- 13 a ballistic trajectory. The thought process was that there
- 14 are other forms of missile attack, Cruise missile attack,
- 15 hypersonic glide vehicles and the like that were of a
- 16 similar nature, and their challenge in the integrated air
- 17 and missile defense systems that the services are pursuing
- 18 to provide defense for our troops in the field, our allies
- 19 and things of that nature, that it was important to see a
- 20 connection there, and that was the rationale. Of course, it
- 21 predated my arrival at the Department to do that, but I
- 22 support that decision because of the integrated security
- 23 challenge that we face with those threats.
- 24 Senator Donnelly: General Greaves, can you tell us how
- 25 you contributed input into the missile defense review?

- 1 General Greaves: Yes, sir. We have key members of our
- 2 staff from the engineering directorate, from our command and
- 3 control battle management directorate, from other parts of
- 4 the organization that have met frequently with other members
- 5 within the Department to help construct the MDR. So we've
- 6 been actively involved.
- 7 Senator Donnelly: General Robinson, can you please
- 8 tell us how you helped contribute input into the missile
- 9 defense review process?
- 10 General Robinson: Absolutely. I think what's
- 11 important as the warfighter and the one defending the United
- 12 States, I've been able to contribute saying that I need to
- 13 be able to detect, identify, track, and when necessary
- 14 engage to defend the United States. So whether it's
- 15 ballistic missiles, whether it's Cruise missiles, I've been
- 16 able to give as the battle space owner my opinion and
- 17 support my brothers here at the table.
- 18 Senator Donnelly: General Dickinson, same question.
- 19 General Dickinson: Yes. We've contributed in a large
- 20 part to the effort in terms of JFCCIMD or the role that I
- 21 play as the integrated missile defense element for U.S.
- 22 Strategic Command. So we've been participating throughout
- 23 the process, and what we bring to the process is we bring
- 24 the representation of all the combatant commands along with
- 25 NORTHCOM in terms of providing that expertise and that

- 1 perspective as we help to develop and shape the document.
- 2 Senator Donnelly: General Greaves, I understand you're
- 3 trying to accelerate the development and fielding of the
- 4 Redesigned Kill Vehicle to address the growing threat, and
- 5 what I would like to know is can you describe for us the
- 6 ways you're mitigating the risk in the program and ensuring
- 7 we have a capability that is fully tested before it is
- 8 deployed?
- 9 General Greaves: Yes, sir. This development will be a
- 10 gated, milestone-driven acquisition in specific decision
- 11 points along the way where the Department, not only the
- 12 Missile Defense Agency, will assess readiness to proceed to
- 13 the next phase. As an example, we completed the preliminary
- 14 design review last May and used that as a decision point to
- 15 convince anyone from the Cape, the then ATNL, Ms. Lord, and
- 16 others within the building that we were ready to proceed
- 17 with obligating I think it was \$56 million worth of advanced
- 18 procurement.
- So what we have done is we have taken great care and we
- 20 have heeded the NDAA language that addresses fly before you
- 21 buy, with the specific wording that talks about assessing
- 22 our readiness to make these decisions through either
- 23 adequately assessing through tests or some other method
- 24 before we make these production and deployment decisions.
- 25 So we will make decisions after, as I mentioned, the

- 1 preliminary design review. We have the critical design
- 2 review coming up in December where another subset of that
- 3 funding will be assessed, and we've got a decision to make
- 4 after the first control test vehicle test, which will now
- 5 include not only a fly-out of the interceptor but a target
- 6 where we will maneuver to the target but then maneuver away
- 7 after convincing ourselves that we would have engaged the
- 8 target, and we will use that extra capability to assess how
- 9 well the interceptor does in the combined or expanded battle
- 10 space.
- 11 So the bottom line story, sir, is a gated, milestone-
- 12 driven, thoroughly reviewed assessment along the way.
- 13 Senator Donnelly: Thank you.
- 14 Thank you, Madam Chair.
- 15 Senator Fischer: Thank you, Senator.
- 16 Senator Cotton?
- 17 Senator Cotton: Thank you all for appearing today for
- 18 your testimony.
- 19 General Greaves, let's talk a little bit more about
- 20 boost phase intercept. I will reveal that I am a major
- 21 proponent of this technology at the outset. The boost phase
- 22 missiles are big and they're hot, so easy to detect, and
- 23 most importantly they're over the bad guys' territory, not
- over ours. But they don't come from just anywhere on earth.
- 25 There's a limited number of countries on earth that have

- 1 this capability, and they intend to challenge us, and that
- 2 boost phase intercept is at risk. Two obvious candidates
- 3 are Russia and China. But is it fair to say that boost
- 4 phase defenses are not really suitable against that threat
- 5 because those countries are so large and they can position
- 6 their missiles so far inland?
- 7 General Greaves: I would say so, yes. There is a
- 8 geographical component of it. Boost phase intercept is, if
- 9 not ideally, well suited to, say, the Korean Peninsula
- 10 where, as you say, they can't go far back.
- 11 Senator Cotton: Those are the magic words. So since
- 12 Russia and China are not really susceptible to effective
- 13 boost phase missile defense, where is it? North Korea.
- 14 Maybe Iran as well, but North Korea is where it's really
- 15 suitable.
- 16 We talked about the lasers earlier. I want to come
- 17 back to those in a bit.
- 18 What is the agency doing to explore the feasibility of
- 19 airborne hit to kill defenses, specifically on UAVs? What
- 20 kind of technology gap do we have today, given what we're
- 21 already capable of doing with a UAV, in air-to-ground attack
- that might help neutralize or at least mitigate the North
- 23 Korea threat?
- General Greaves: We are doing technology development.
- 25 That is a phase of acquisition that we're in, looking at

- 1 both directed energy components as well as most likely
- 2 taking advantage of air assets which will already be in the
- 3 theaters in support of other mission sets, executing by the
- 4 COCOM to look at those assets, either sensors that could be
- 5 fed into the command and control battle management system
- 6 within our ballistic missile defense system, or at shooters.
- 7 They could be platforms for a new breed of fast interceptor
- 8 weapons that if placed appropriately or closely or in the
- 9 right position would be effective boost phase intercept
- 10 capability.
- 11 Senator Cotton: I'm a big fan of manned aircraft as
- 12 well, but manned aircraft have men and women in them, so
- 13 they have limitations, right? They have to land, they have
- 14 to eat, they have to sleep, so on and so forth. UAVs do
- 15 not. How high a priority is it for the agency to explore
- 16 the possibility that we could put an effective airborne net
- over the Korean Peninsula with UAVs, both sensor platforms
- 18 and armed platforms in international waters, that could
- 19 potentially prevent North Korean missiles from ever getting
- 20 off of the launching pad?
- 21 General Greaves: It is a high priority within the
- 22 Missile Defense Agency, and the phase that we're in now is
- 23 the technology piece of it. For instance, directed energy.
- 24 Can we get --
- 25 Senator Cotton: Can we get to directed energy for a

- 1 moment? So given what we can do with a UAV and air-to-
- 2 ground attack right now, what is the gap of taking that kind
- 3 of demonstrated and deployed technology and deploying it in
- 4 that kind of system against North Korea? And rather than
- 5 aiming it at a terrorist's home or car, aiming it at a North
- 6 Korea missile on the launch pad?
- 7 General Greaves: The full answer will have to be
- 8 coordinated with the combatant commander. But the gap or
- 9 limitation is numbers and altitude and duration for the
- 10 platforms of interest, and we have been doing some
- 11 preliminary work on that over the past few years. And
- 12 again, we're not talking directed energy, but doing things
- 13 such as beam pointing, stability, duration, and pseudo con
- 14 ops development on it. But the actual placement above,
- 15 around, in the vicinity of the targets, that's a COCOM
- 16 decision.
- 17 Senator Cotton: Okay. I just think it's an extremely
- 18 high priority, and most people probably underestimate how
- 19 close we are to that kind of solution. I know that's not
- 20 the long-term solution. That's why I want to put directed
- 21 energy or lasers to the end of the conversation. I know
- 22 that's a little bit longer, but that's ultimately the right
- 23 solution, I think. Once lasers get shrunken down so the
- 24 power source can actually fit on an aircraft like that, then
- 25 I strongly support that as well. But I think that we have a

- 1 real opportunity in the very short term, not a matter of
- 2 months but not a matter of decades either, to if not
- 3 neutralize the North Korean threat with airborne boost phase
- 4 systems, at least severely mitigate it.
- 5 Thank you.
- 6 Senator Fischer: Thank you, Senator.
- 7 Senator Sullivan?
- 8 Senator Sullivan: Thank you, Madam Chair.
- 9 Just to follow up on Senator Cotton's questioning,
- 10 General Greaves, is the technology available right now to do
- 11 that?
- 12 General Greaves: Sir, I'd say portions of the
- 13 technology are available. For instance, the current suite
- 14 of kinetic weapons that we have that could potentially
- 15 fulfill that role, they may not have the distance, the legs
- 16 as we call it, to execute even if we had the UAV technology
- 17 flying and ready to go. The concept of operations is
- 18 extremely important with respect to how many caps are
- 19 flying, where those caps are located, the resources tail
- 20 that goes behind it. But those are not my areas of
- 21 responsibility. That's the COCOM. But the technology is
- 22 getting closer.
- 23 Senator Sullivan: Okay. Good. That's good to know.
- General Robinson, thank you. I missed your opening
- 25 statement, but I understand you had an announcement, which

- 1 we're kind of shocked and, wow, you've been an historic
- 2 figure. I want to thank you for your service, the first
- 3 female combatant commander in the history of the United
- 4 States. Thanks for coming up to Alaska so much, we
- 5 appreciate that. Recently at the event that we both were
- 6 at, it was a great evening, so thank you. Thank you for
- 7 your wonderful service.
- 8 I wanted to talk a little bit, I mentioned to a number
- 9 of you, General Greaves as well -- so we made good progress
- 10 in the last year, I think, with regard to a missile defense
- 11 bill from this committee, passes in the NDA, fully funded in
- 12 December. I was out on a code led by the current chairman,
- 13 acting chairman of the Armed Services, Senator Inhofe. We
- 14 were in Alaska. We went out to Fort Greeley. Part of the
- 15 funding and the new authorization is for a new field out
- 16 there, a lot of excitement. We're on the ground looking at
- 17 it. And then we hear five to six years, five to six years,
- 18 before we get this field operational.
- 19 Now, we won World War II in a shorter amount of time.
- 20 I can go through a whole list, and the Chair is very focused
- 21 on these issues, not just in the military but building
- 22 roads, whatever.
- Why on earth should this take five to six years? And
- 24 what do you need -- I've already talked to a number of you
- 25 -- legislatively, because I'm sure it would be bipartisan,

- 1 to say, hey, the threat is here, the threat is here right
- 2 now, we need more capacity. A new field at Fort Greeley is
- 3 more capacity.
- 4 What can we do to help you make this so it's not five
- 5 to six years, a half a decade, to get a new field
- 6 operational? We should try to get that done in a year and a
- 7 half, in a year.
- 8 So, General Greaves, I know I just pitched this to you
- 9 the other day, but we want to get this in the NDAA to help
- 10 you, to help America defend itself when there's enormous
- 11 bipartisan support to do it. Five to six years, to me, is
- 12 lunacy. What can we do?
- 13 And I'll throw this out to any of the witnesses.
- 14 General Greaves: Sir, if I can start, one update to
- 15 our conversation yesterday, the environmental impact
- 16 statement for Fort Greeley was done for the 100 interceptor
- 17 base when the field was first developed.
- 18 Senator Sullivan: Right, right.
- 19 General Greaves: So what we have to do for the
- 20 additional 20 is an environmental assessment, and that work
- 21 is just about done.
- 22 Senator Sullivan: Okay. Good.
- 23 General Greaves: So that's off the table.
- 24 The construction of the missile field itself is an
- 25 approximately 36-month effort, and the limitations involved

- 1 in --
- 2 Senator Sullivan: They built the Alcan Highway in 11
- 3 months.
- 4 General Greaves: Yes, sir.
- 5 Senator Sullivan: I mean, there's a long list of
- 6 things in America we used to build quickly. Even three
- 7 years is pretty darn long, right?
- 8 General Greaves: Yes, sir. And those three years are
- 9 paced by the standard building timeframe up in Alaska, April
- 10 through October. Now, there are things that could be done
- 11 --
- 12 Senator Sullivan: We build year-round in Alaska on
- 13 occasion.
- 14 General Greaves: Yes, sir. I was about to say there
- are things that can be done to essentially reduce that time,
- 16 but the pacing item for the additional 20 GBIs in the ground
- 17 are the GBIs themselves and the fact that they were being
- 18 procured as all-up rounds with the Redesigned Kill Vehicle
- 19 on top. And the approach, unlike what was done for the
- 20 initial deployment of the initial interceptors, where we
- 21 essentially have done exactly what you're asking, we are
- 22 taking a series of steps to ensure that what we are
- 23 designing, building, testing, and delivering are more
- 24 reliable, more maintainable, and for the long term more
- 25 sustainable. And the acquisition of that under the current

- 1 set of guidelines -- we talked about that a little earlier -
- 2 is a gated and milestone-driven decision process.
- 3 So there are a number of folks, other entities within
- 4 the Department that are involved, all the way from the
- 5 operational testers to the folks in Cape to the folks in now
- 6 A&S, acquisition and sustainment, that have to be involved
- 7 to ensure that we are minimizing risk for this deployment.
- 8 Now, if it was stated that there is some national security
- 9 waiver to get them into the ground now and to provide the
- 10 Missile Defense Agency and others with complete authority to
- 11 do things, then we could, of course, move out faster at a
- 12 higher level of risk.
- But we learned some significant lessons from the
- 14 deployment of the initial set of GBIs where we had to go
- 15 back and complete the systems engineering for those rounds,
- 16 and it's taken us quite a bit of time to do it, and we have
- 17 now completed that.
- 18 So the intent here is, keeping the threat in mind, we
- 19 already accelerated the planned deployment of those GBIs by
- 20 at least a year, to 2023, beginning in 2021, going out to
- 21 2023. But to accelerate it further brings increased risk.
- 22 We feel very confident we can deliver it per the timeline
- that we got.
- Senator Sullivan: Well, we want to work with you, all
- 25 of you, on accelerating that.

- Senator Fischer: Thank you, Senator Sullivan.
- Secretary Rood, if I could continue with another issue
- 3 on the missile defense enterprise, we know it struggled with
- 4 the increasing portion of the MDA's budget that's going to
- 5 procurement and taking money away from what really is the
- 6 MDA's chief purpose, and that's research and development,
- 7 and while we all support the significant increase in MDA's
- 8 top line that's included in this year's budget, I think it
- 9 actually exacerbates this issue. MDA's budget grew by
- 10 almost \$2 billion compared to the projections in last year's
- 11 budget, and about 45 percent of that increase went to
- 12 procurement.
- So, do you expect the MDR to look into this issue?
- 14 Mr. Rood: One of the things that is a challenge facing
- 15 us in the Department is the Missile Defense Agency's role,
- 16 as you said, as a research, development, testing, and
- 17 evaluation organization. They've also played a substantial
- 18 role in operations and sustainment of systems once we have
- 19 them in the field. And one of the organizational issues
- 20 that we need to work through is the transition, at what
- 21 point and how do we transition those capabilities to the
- 22 services to manage. That's been something the Department
- 23 has struggled with for quite some time. For the past decade
- 24 and a half, that's been a discussion item.
- So that is one of the things in the missile defense

- 1 review that we are looking at because we want to make sure
- 2 that we get the balance correct, where MDAs work on near-
- 3 term production -- that is to say, current systems -- and
- 4 the balance about new system development, advanced
- 5 capabilities. There's always a balance about how much do
- 6 you invest today and how much in future technology, and
- 7 getting that balance correct is one of the things we're
- 8 looking at.
- 9 Senator Fischer: I hope you are able to do that.
- 10 Secretary, for all of Russia's talk about how the U.S.
- 11 missile defenses jeopardize strategic stability and
- 12 justifies their violation of arms control treaties or
- 13 pursuit of new nuclear weapons -- President Putin's speech
- 14 was the latest example of that -- isn't it true that Moscow
- 15 deploys a highly capable ballistic missile defense system?
- 16 Mr. Rood: They do. The Russians have maintained and
- indeed, at times when their budgets were most stressed, they
- 18 continued to modernize the Moscow anti-ballistic missile
- 19 defense system. I can say from the time when I previously
- 20 served in government, in the 2001 to 2008 period, having
- 21 routine discussions with the Russians about that, and
- 22 they're very blunt about the fact that that's a high
- 23 priority for them, to defend their capital and their people,
- 24 where the majority of their population lives, against
- 25 ballistic missile attack. Their basic argument is that they

- 1 don't wish the United States to do that.
- So I don't accept that argument, and I would note that
- 3 it's a new argument from President Putin. In 2001, when the
- 4 United States announced its withdrawal from the ABM Treaty,
- 5 President Putin gave a national address in which he stated
- 6 this posed no threat to Russia's national security, and
- 7 shortly thereafter he agreed to the conclusion of the Moscow
- 8 Treaty, which at that time and to date is the largest
- 9 reduction in strategic nuclear forces that our two countries
- 10 have done.
- 11 So I read very carefully his recent statement, and we
- 12 weren't surprised by what was announced, certainly
- 13 disappointed by the tone in that statement, but it's a new
- 14 discussion item, it's a new characterization I think of what
- 15 has led to those capabilities that we're seeing from
- 16 President Putin.
- 17 Senator Fischer: Do you have any thoughts that you can
- 18 share with us on why you think President Putin is making
- 19 this new case?
- 20 Mr. Rood: I think it is twofold. One, the context of
- 21 that speech. The vast majority of it dealt with domestic
- 22 issues. It was a bit of a -- State of the Union speech
- 23 wouldn't be exactly the right description of it, but it
- 24 covered a whole range of topics, mostly focused on domestic
- 25 issues. The tail end did focus on defense capabilities and

- 1 those particular capabilities.
- 2 Senator Fischer: Was it a political speech do you
- 3 believe, then?
- 4 Mr. Rood: Yes, but it was more than that. It
- 5 certainly was messaging to the rest of the world and the
- 6 United States. So we should see it for both. And it was
- 7 noteworthy that President Putin showed an animation of a
- 8 missile strike on the United States. There is only one
- 9 other country that has done that, North Korea. It was also
- 10 noteworthy that it was not the only time or effort where the
- 11 Russians have signaled things to us in the United States.
- 12 So I think while it was a political speech, it was also
- 13 a message to the United States and the rest of the world
- 14 about how they see us and that security environment and the
- 15 capabilities that Russia is pursuing.
- 16 Senator Fischer: Thank you, Mr. Secretary.
- 17 Senator Donnelly?
- 18 Senator Donnelly: Thank you, Madam Chair.
- 19 General Dickinson, DOT continues to find the Army's
- 20 training of its soldiers to conduct testing of THAAD and
- 21 Patriot is insufficient. In the Fiscal Year 2017 report,
- 22 DOT found that flight testing in Fiscal Year 2017
- 23 demonstrated that THAAD training and documentation
- 24 deficiencies worsened in Fiscal Year 2017, and Patriot
- 25 training remained inadequate to prepare operators for

- 1 complex Patriot engagements.
- 2 In your role as Commander of Army Space and Missile
- 3 Defense Command, you have the responsibility to organize,
- 4 train, and equip Army space and global ballistic missile
- 5 defense forces. Do these insufficiencies concern you, and
- 6 what are we doing to improve the training?
- General Dickinson: So, the air and missile defenders
- 8 in the Army in particular that I can speak for go through a
- 9 very rigorous training program from the time that they come
- 10 in to their initial assignments into their units. They go
- 11 through a very detailed and comprehensive training strategy
- 12 that's codified and developed into what we call table
- 13 training, very similar to what you may see in an armor unit
- 14 that has tables 1 through 12 that are very prescriptive and
- 15 descriptive in highlighting the tasks that need to be
- 16 completed as they move along from an individual type of
- 17 qualification as an individual solider operator into a team
- 18 or into a crew.
- 19 That spans from a Patriot unit to a THAAD unit, even to
- 20 a GM unit, and I'm responsible for providing trained and
- 21 ready forces to General Robinson in the GMD world in terms
- 22 of the 100th and the 49th missile defense units. But I can
- 23 assure you that that training development and that training
- 24 proficiency is measured on a very frequent basis and is
- 25 tested frequently on the actual equipment, and we also use a

- 1 host of simulations in order to develop that.
- 2 Senator Donnelly: So, then, is the Fiscal Year 2017
- 3 DOT&E report wrong in its conclusions?
- 4 General Dickinson: I wouldn't say it was wrong. I
- 5 would have to look closely at the scenarios in which they
- 6 were evaluating those. I will tell you from my experience
- 7 as a commander on the ground and through the evaluations
- 8 that I run that the training proficiencies, particularly
- 9 with the GM system, are at a very high state, and I don't
- 10 believe DOT&E was evaluating the GM soldiers. I know they
- 11 were on the THAAD and Patriot.
- 12 General Robinson: So, Senator, if you don't mind, I
- 13 had the privilege to go to Fort Greeley and watch the
- 14 soldiers, so I know from the time that I have to give some
- 15 authorities that I have to the execution that happens on the
- 16 ground at Fort Greeley for me to be able to sit down and
- 17 talk to the soldiers that do this each and every day from a
- 18 training perspective, I was very proud to watch them, and I
- 19 know that this training goes on more than once a day, every
- 20 crew, both from my command center in Colorado Springs down
- 21 to the soldiers at Fort Greeley. So I just wanted to add
- 22 that as a warfighter.
- 23 Senator Donnelly: General, I have great respect for
- 24 them, too, and appreciate everything they do for our
- 25 country. So how does the report come up with that

- 1 conclusion?
- 2 General Robinson: I'd have to go back and do like
- 3 General Dickinson said and go see what was the scenario that
- 4 they looked at, to give it a little more context, because of
- 5 what I watched and observed myself. So I owe you my best
- 6 military advice if I go back and re-read what was given.
- 7 Mr. Rood: If I might add also, I'd have to go back, as
- 8 I mentioned earlier, take a look at the report and see what
- 9 the scenario is. If it was a test scenario, for example,
- 10 sometimes they will look at that during one of MDA's tests,
- 11 operational tests, or whether or not they were in the field
- 12 with the soldiers at that time. So the circumstances are
- 13 very important here.
- 14 But I can attest to the fact that at every level within
- 15 their training program, they are trained and certified.
- 16 It's a series of written evaluations, a series of hands-on
- 17 evaluations, and then performance-oriented evaluations
- 18 conducted by, many times, outside agencies. What I mean by
- 19 that is outside their immediate chain of command. And there
- 20 are passes, and there are failures, and we do that routinely
- 21 both in the United States as well as to our deployed forces
- 22 overseas.
- 23 Senator Donnelly: Okay. Well, I am about out of time.
- 24 General Robinson, thank you again. As you head toward
- 25 retirement and travel around, when you go to the Air Force

- 1 Academy Notre Dame football game, I am curious as to who
- 2 you'll be rooting for.
- General Robinson: Well, when your husband is an
- 4 Academy graduate and your brothers are Academy graduates,
- 5 there's really not much that I can say. So, go Air Force.
- 6 [Laughter.]
- 7 Senator Donnelly: Thank you.
- 8 Senator Fischer: Thank you.
- 9 Senator Sullivan?
- 10 Senator Sullivan: Thank you, Madam Chair.
- 11 Mr. Secretary, good to see you again, and I'm glad
- 12 you're in this position. You have a background with a lot
- 13 of expertise in these areas.
- 14 Let me ask on the missile defense review, when are you
- 15 anticipating that being done? And the reason I ask is one
- 16 of the things that we'll be looking at with regard to the
- 17 NDAA this year is building on what we did last year with
- 18 regard to missile defense. We had kind of a breakthrough, I
- 19 think, politically. We had a bill that was included as part
- 20 of the NDAA which was a pretty significant advancement in
- 21 missile defense that was very bipartisan. If you look at
- the history, missile defense has not always been bipartisan.
- 23 As a matter of fact, it's kind of been a partisan issue.
- 24 But in this case, I think we made a breakthrough.
- 25 So I'm asking this because we will be looking at kind

- of a missile defense 2.0 component of the NDAA, but we want
- 2 it to be significantly informed by the work that the
- 3 Pentagon is doing. So when do you anticipate that being
- 4 done, and is there a timeline we can hold you to that would
- 5 be in front of the work that we're doing on the NDAA, which
- 6 you know is kind of already starting?
- 7 Mr. Rood: We're at work now on the missile defense
- 8 review. There are a number of real challenges that we're
- 9 still working through how specifically we will address in
- 10 that report. But I am pleased that we've come a long way.
- 11 So I think this spring we firmly plan to complete the
- 12 report. Right now we still have some internal discussions
- in the Department to work through, different opinions, as
- 14 you'd expect, on certain questions. But I think we'll have
- 15 something soon, and I understand your point about wanting to
- 16 take that into account, and the legislation that you
- 17 sponsored last year was very noteworthy in advancing the
- 18 ball down the field on missile defense, and the NDAA markup
- 19 schedule is certainly something that we would want to take
- 20 into account.
- 21 Senator Sullivan: Great. So do you think sometime in
- 22 April? I mean, I'm going to try to hold you to something
- 23 here, Mr. Secretary.
- Mr. Rood: I wouldn't want to commit to --
- 25 Senator Sullivan: I'm putting your feet to the fire.

- Mr. Rood: I feel the heat already rising around me.
- 2 Senator Sullivan: Good, good.
- 3 [Laughter.]
- 4 Mr. Rood: I wouldn't want to commit to April to get it
- 5 to the committee, but certainly we'll be deeper into our
- 6 discussions by that time. But I think in the next couple of
- 7 months here, that is our intention to finish it.
- 8 Senator Sullivan: Okay, because we don't want to miss
- 9 -- I know there's a lot of work, a lot of expertise going
- 10 into this, but we want to keep in mind the vehicle that will
- 11 move legislatively to enact some of these ideas and reforms
- 12 you have in the review is going to be the NDAA. We're going
- 13 to be marking it up late April, early June, so I think it's
- 14 important to keep that in mind.
- 15 One element that we started on in last year's
- 16 legislation but as I talk to the experts, essentially
- 17 everybody at the table and General Hyten, there seems to be,
- 18 I would say, broad-based consensus on what we need to do
- 19 more with regard to the next steps is space-based sensors
- 20 that are integrating both kind of theater and homeland
- 21 missile defense. Would that be something that all of you
- 22 are in agreement on, the need to accelerate and really focus
- on that unblinking eye being able to track? Can I get an
- 24 answer from each of you, if that's something you think is
- 25 worthy of us to be working with you on to pursue as a

- 1 program on our missile defense systems?
- 2 General Greaves: Senator Sullivan, absolutely. That
- 3 is where we need to start.
- 4 Senator Sullivan: General Robinson, would you agree
- 5 with that?
- 6 General Robinson: I do, but let's not forget what we
- 7 need to make sure is that we can do what we need to do today
- 8 as we look to the future.
- 9 Senator Sullivan: I agree. Great point.
- 10 General Robinson: Okay. That's the only thing that I
- 11 would add to the conversation.
- 12 Senator Sullivan: Thank you.
- 13 Mr. Secretary?
- Mr. Rood: Support in this year's budget, we're going
- 15 to talk about doing some demonstrations on space-based
- 16 sensor capability, as you know, and I think continuing to
- 17 build on that is one of the things that we would like to do.
- 18 We've got to look at that in the context of the other budget
- 19 challenges as we put together the next five-year budget
- 20 submission through the remainder of the year. But I
- 21 certainly am supportive of continuing to explore that.
- 22 Senator Sullivan: Okay.
- 23 General Dickinson?
- 24 General Dickinson: Absolutely. I think the better you
- 25 see the potential threat, the better we'll be in the

- 1 redundancy and resiliency of having terrestrial-based
- 2 sensors as well as space-based sensors that provide us that
- 3 capability, especially as we look to an increasing, evolving
- 4 threat. So the better information we have, the better
- 5 opportunity and the better ability we'll have to defeat it.
- 6 Senator Sullivan: Madam Chair, do I have time for one
- 7 more question?
- 8 Senator Fischer: Okay.
- 9 General Greaves: If I could add, just really quickly,
- 10 the integration of sensors in space with the terrestrial
- 11 sensors are absolutely critical for the real threat that we
- 12 see in front of us, the hypersonic threat, earth to burst
- 13 tracking, and that's why I said absolutely.
- 14 Senator Sullivan: Okay, great. Thank you.
- 15 Let me ask one final question that goes to the issue of
- 16 testing. Again, what we tried to do in the legislation last
- 17 year was really kind of give cover to all of you, not in
- 18 terms of "failures" but to start to make the point not only
- 19 to Congress but the American people that when you are
- 20 testing, even if you're not hitting a target or a successful
- 21 flight, you're learning, you're learning. Our space
- 22 program, you only have to look at that in the 1950s and
- 23 1960s. We were "failing" all the time. But we weren't
- 24 failing. We were learning.
- 25 Kim Jong Un, I would never want to use him as an

- 1 example, so I'm not, but the guy is obviously testing,
- 2 failing, and learning. So we are trying to provide you with
- 3 a sense from the Congress that, hey, the next time you do a
- 4 big test, if it doesn't hit the target, it certainly would
- 5 be my intention not to drag all of you up in front of this
- 6 committee and pound the table and look for the TV cameras
- 7 and try to berate the people with stars on their shoulders
- 8 that you're failing, because you're not failing, you're
- 9 learning.
- So, we started that in last year's NDAA. We're trying
- 11 to accelerate and put you on a schedule to do tests at least
- 12 yearly. But what more can we do to help you in terms of
- 13 your testing, even if you're not always hitting the target?
- 14 My understanding in talking to some of the experts, there
- 15 will be certain tests that we're stretching the envelope,
- 16 from physics, from the activities that we're doing, so much
- 17 that you almost think that you're going to miss the target
- 18 anyway, and you're still going to learn a ton.
- 19 So what more can we be doing to help you in the
- 20 Congress so your culture of testing is not so worried about
- 21 some of us calling you up here the next time there's a
- 22 missed target when we're still learning tons?
- General Greaves: Senator, I'd say what you've just
- 24 stated is sufficient, in my mind, in that we're not only
- 25 learning when we don't achieve an intercept, we're also

- 1 delivering capability.
- One example I'll use is the recent SM-3 IIA mission
- 3 that we just executed. We did not achieve an intercept. We
- 4 believe we understand why we did not. But taking a look at
- 5 what we did achieve, we achieved the demonstration of
- 6 launching the SM-3 IIA from Aegis ashore, which is
- 7 absolutely critical for the sites in Romania, in Poland, and
- 8 if the Japanese continue with their acquisition of the two
- 9 Aegis source sites. It's a clear demonstration of that
- 10 capability.
- 11 We also increased the battle space for that weapon
- 12 system. We flew outside the organic radar's capability and
- 13 demonstrated feeding off-site sensor information,
- 14 engagement-quality information to that interceptor as it was
- 15 in flight.
- 16 We also certified the Aegis weapon system baseline that
- 17 accompanied all that capability.
- So we did not achieve that intercept, but we learned
- 19 and we delivered capability. And what you have stated, sir,
- 20 is sufficient in my mind because it lends a level of
- 21 understanding that we do a lot more than just intercepts.
- 22 Senator Sullivan: Yes. Anyone else want to comment on
- 23 that? One thing I've thought is you guys could do a
- 24 background briefing to our wonderful friends in the media
- 25 who love to look for "failures." They don't really

- 1 understand the issues. And if you can background the media
- 2 on this, that it's not a failure, it's a learning
- 3 opportunity.
- But anything else, Mr. Secretary? General?
- 5 Mr. Rood: I certainly concur with the approach.
- 6 Throughout our history, the things where we've had some
- 7 issues -- first of all, we generally have issues at some
- 8 level in virtually every new cutting-edge endeavor. So I
- 9 wholly concur with the thought process that you're taking.
- 10 And it's not just us. I think in some ways when we look at
- 11 our allies like Israel and their test regimen, they're much
- 12 more willing to go back out to the test range, begin a
- 13 flight test regimen, work through their issues,
- 14 understanding there are going to be bumps in the road.
- 15 So I certainly second the approach that you're trying
- 16 to encourage us to take.
- 17 Senator Sullivan: And as you probably know, Mr.
- 18 Secretary, the Israelis are actually testing right now in
- 19 the great state of Alaska, in Kodiak, Alaska, so they're
- 20 learning a lot there as well.
- 21 General Dickinson: Senator, if I could, just one final
- 22 comment on that.
- 23 Senator Sullivan: Yes, sir.
- 24 General Dickinson: As General Greaves described in
- 25 terms of learning a lot, first of all I think your approach

- 1 is right on. I think that's what we need.
- 2 But the other piece that goes in, not only on the
- 3 learning piece to the technology under development, but
- 4 there is a big learning piece between the warfighter as well
- 5 as the material developer, in this case MDA. So that's
- 6 actually a relationship that we enjoy on a daily basis
- 7 between the 100th and the 49th and the Missile Defense
- 8 Agency. That ability to have the warfighter working side by
- 9 side with the material developer in a test scenario, for
- 10 example -- and I'll use the FTG-15 a year ago, where we
- 11 actually had a crew out of the 100th that actually executed
- 12 the warfighting piece of that test, launching the
- 13 interceptor for that engagement -- is the fact that we learn
- 14 a lot from the warfighter's perspective.
- 15 And then we also are able to inform the material
- 16 developer on the road ahead, are they developing the things
- 17 that the soldiers can use. So I would just offer that.
- 18 Senator Fischer: My thanks to the panel today for your
- 19 testimony and your willingness to give us some pretty blunt
- 20 answers. We appreciate that, and I thank you all for your
- 21 service.
- 22 And thank you again, General Robinson, for your service
- 23 to this nation, and we wish you all the best.
- General Robinson: Thank you, ma'am.
- 25 Senator Fischer: Thank you.

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